

RULES of: Cowley Resident Management Organisation

*Registered under the Industrial &
Provident Societies Act 1965*

Register No. 28043R

*Priority Estates Project Limited
/ National Federation of Tenant Management
Organisations*

Model Rules for Tenant Management Organisations

MODEL RULES 2010

CONTENTS

Part A	Name and objects
A1	Name
A2	Objects
A3-A4	Non-profit
A5	Society Address
Part B	Powers of society, board, and shareholders
B1-B2	Powers
B3-B5	Powers of the Board
B6	Limited powers of shareholders in general meeting
B7-B8	General
Part C	Shareholders and general meetings
C1-C2	Obligations of shareholders (members)
C3-C5	Nature of shares
C6-C11	Nature of shareholders
C12-C16	Admission of shareholders
C17-C18	Ending of shareholding
C19-C20	Annual general meeting
C21-C22	Special general meetings
C23-C24	Calling a general meeting
C25-C29	Proceedings at general meetings
C30	Proxies
C31-C36	Voting
Part D	The Board
D1	Functions
D2-D9	Composition of Board
D10-D17	Election to the Board
D18-D25	Meetings of the Board
D28-D33	Board members' interests
D34-D36	Management and delegation
D37-D39	Miscellaneous provisions
Part E	Chair, chief executive, secretary and other officers
E1-E3	The chair
E4-E5	The chair's responsibilities
E6	The chief executive
E7	The secretary
E8	The treasurer
E9	Other officers
E10-E11	Miscellaneous

Model Rules PEP936A

Part F **Financial control and audit**

F1-F4	Auditor
F5- F6	Auditor's duties
F7-F19	Accounting requirements
F10	Annual returns and balance sheets
F11-F14	Borrowing
F15	Investment
F16	Application of surpluses
F18	Social audit

Part G **Miscellaneous and statutory**

G1-G2	Registered office and name
G3	Disputes
G4-G9	Minutes, seal, registers and books
G10-G11	Statutory applications to the Financial Services Authority
G12	Amendment of rules
G13-G14	Dissolution
G15	Interpretation of terms

PART A NAME AND OBJECTS

Name

- A1 The name of the Society shall be **Cowley Resident Management Organisation Limited ("the Society")**. The management committee shall be called "the Board".

Objects

- A2 The society is formed for the benefit of the community in **Cowley Estate and the Cloisters, London SW9** which shall be called "the Area". Its objects shall be to carry on for the benefit of the community:
- A2.1 business of providing, maintaining, and managing housing and associated amenities and any services that contribute to wider regeneration including social welfare, the creation of employment, the advancement of education and training, relief of poverty, the provision of public amenities and recreational facilities, and the promotion of public safety and the prevention of crime within the Area of benefit;
- A2.2 any object that can be carried out by an Industrial and Provident Society registered as a social landlord with the Homes and Communities Agency.
- A2.3 In carrying out these objects the Society shall promote equality of opportunity and avoid discrimination against any person on the grounds of racial origin, gender, sexuality, disability, religion, age, class, appearance, marital status, unrelated criminal convictions, or being HIV positive or having AIDS.

Non-profit

- A3 The society shall not trade for profit.
- A4 Nothing shall be paid or transferred by way of profit to shareholders of the Society.

Society Address

- A5 The registered Office of the Society shall be
Cowley RMO Ltd, Cowley House, 147 Brixton Road, London, SW9 6LZ

PART B POWERS OF SOCIETY, BOARD, AND SHAREHOLDERS

Powers

- B1 The society shall have power to do anything that a natural or corporate person can lawfully do which is necessary or expedient to achieve its objects, provided that the Society shall not trade for profit.
- B2 The society shall not have power to receive money on deposit in any way which would require authorisation under the Financial Services and Markets Act 2000 or any other authority required by statute unless it has such authorisation.

Powers of the Board

- B3 The business of the Society shall be directed by the Board.
- B4 Apart from those powers which must be exercised in general meeting:
- B4.1 by statute; or
- B4.2 under these rules
- all the powers of the Society may be exercised by the Board for and in the name of the Society.
- B5 The Board shall have power to delegate, in writing, the exercise of any of its powers to committees and to employees of the Society (subject to rule D1) on such terms as it determines. Such delegation may include any of the powers and discretions of the Board.

Limited powers of shareholders in general meeting

- B6 The society in general meeting can only exercise the powers of the Society expressly reserved to it by these rules or by statute.

General

- B7 The certificate of an officer of the Society that a power has been properly exercised shall be conclusive as between the Society and any third party acting in good faith.
- B8 A person acting in good faith who does not have actual notice of any regulations shall not be obliged to see or enquire if the Board's powers are restricted by such regulations.

PART C SHAREHOLDERS AND GENERAL MEETINGS

Obligations of shareholders (members)

- C1 Shares of the nominal value of one pound each shall be issued to persons upon admission to membership of the Society. The shares shall be neither withdrawable nor transferable, shall carry no right to interest, dividend nor bonus, and shall be forfeited and cancelled on cessation of membership from whatever cause, and the amount paid-up thereon shall become the property of the Society. A member shall hold one share only in the Society.
- C2 All members agree to be bound by the obligations on them as set out in these rules. When acting as shareholders they shall act at all times in the interests of the Society and, for the benefit of the community, as guardians of the objects of the Society.

Nature of shares

- C3 The Society's share capital shall be raised by the issue of shares. Each share has the nominal value of one pound which shall carry no right to interest, dividend or bonus.
- C4 Only shares held by the nominee of an unincorporated body (alone or jointly with other nominees) can be transferred and only to a new nominee (alone or jointly with other nominees).
- C5 When a shareholder ceases to be a shareholder or is expelled from the Society, his or her share shall be cancelled. The amount paid up shall become the property of the Society.

Nature of shareholders

- C6 A shareholder of the Society is a person or body whose name and address is entered in the register of shareholders.
- C7 The following cannot be shareholders:
- C7.1 a minor;
 - C7.2 a person who has been expelled as a shareholder, unless authorised by special resolution at a general meeting;
 - C7.3 an employee of the Society.
- C8 A shareholder can be the nominee of an unincorporated body. In such cases the register shall contain the name and address of the shareholder, and shall designate the shareholder as the nominee of a named unincorporated body. The address of the unincorporated body shall also be entered in the register if it differs from the address of the shareholder nominee.
- C9 A corporate body can be a shareholder. It can appoint an individual to exercise its rights at general meetings. Any such appointment shall be in writing, and given to the secretary.
- C10 No shareholder shall hold more than one share and each share shall carry only one vote.
- C11 A share cannot be held jointly unless by nominees of an unincorporated body.

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Admission of shareholders

- C12 The first members of the Society shall be the signatories to the application for registration. Thereafter the Society:
- C13 Shall admit to membership any tenant, or resident aged eighteen years or over who agrees to be bound by the provision of these rules; or
- C14 Pay the sum of one pound (which shall be returned to them if the application is not approved);
- C15 May at its discretion admit to membership any society, company, firm or Local Authority or an individual nominated as the representative of any unincorporated association which is considered able to make a contribution to the activities of the Society.
- C15.1 A corporate body which is a member of the Society shall appoint a representative who shall during the continuance of her/his appointment be entitled to exercise at general meetings of the Society all such rights and powers as the corporate body would be able to exercise if it were an individual person.
- C15.2 Written notification of an organisation's choice of representative shall be sent to the secretary of the Society.
- C16 Will publish policies and admit members in accordance with those policies as long as the majority of members are tenant members.

Ending of shareholding

- C17 A shareholder shall cease to be a shareholder if:
- C17.1 they die; or
- C17.2 in the opinion of the Board they cease to qualify for membership under rule C13
- C17.2 they are expelled under rule C18; or
- C17.3 they withdraw from the Society in writing to the secretary; or
- C17.4 in the case of a body corporate it ceases to be a body corporate; or
- C17.5 in the case of the nominee of an unincorporated body, they transfer their share to another nominee of that body; or
- C17.6 in the case of the nominee of an unincorporated body the body is wound up

Expulsion of Shareholders

- C18 A shareholder may only be expelled by a special resolution at a special general meeting called by the Board.
- C18.1 The Board must give the shareholder at least one month's notice in writing of the general meeting. The notice to the shareholders must set out the particulars of the complaint of conduct detrimental to the Society, and must request the shareholder to attend the meeting to answer the complaint.

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- C18.2 At the general meeting called for this purpose the shareholders shall consider the evidence presented by the Board and by the shareholder (if any). The meeting may take place even if the shareholder does not attend.
- C18.3 If the resolution to expel the shareholder is passed in accordance with this rule, the shareholder shall immediately cease to be a shareholder.
- C18.4 No member expelled from membership shall be re-admitted except by a resolution carried by a majority of not less than two-thirds of the members voting at any General Meeting of which due notice has been given.

Annual general meeting

- C19 The society shall hold a general meeting called the annual general meeting within six calendar months after the close of each of its financial years.
- C20 The functions of the annual general meeting shall be:
- C20.1 to receive the annual report which shall contain:
- the revenue accounts and balance sheets for the last accounting period
 - the auditor's report on those accounts and balance sheets
 - the Board's report on the affairs of the Society
 - a statement of the skills, qualities and experience required by the Board amongst its members;
- C20.2 to appoint the auditor;
- C20.3 to elect Board members;
- C20.4 to transact any other general business of the Society set out in the notice convening the meeting including any business that requires a special resolution.

Special general meetings

- C21 All general meetings other than annual general meetings shall be special general meetings and shall be convened either:
- C21.1 upon an order of the Board; or
- C21.2 upon a written requisition signed by one-tenth of the shareholders or twenty five shareholders which ever is the lesser stating the business for which the meeting is to be convened;
- C21.3 if within twenty-one days after delivery of a requisition to the secretary a meeting is not convened, the members who have signed the requisition may convene a meeting. A minimum of 6 shareholders shall be present.
- C22 A special general meeting shall not transact any business that is not set out in the notice convening the meeting.

Calling a general meeting (including the annual general meeting)

- C23 All general meetings shall be convened by at least fourteen clear days' written notice posted or delivered to every member at the address given in the share register. The notice shall state whether the meeting is an annual or special general meeting, the time, date and place of the meeting, and the business for which it is convened.

Model Rules PEP936A

- C24 A notice sent by post to a shareholder's registered address shall be deemed to have been duly served forty-eight hours after its posting. The accidental omission to send any notice to or the non-receipt of a notice by any member shall not invalidate the proceedings at the meeting.

Proceedings at general meetings

- C25 Before any general meeting can start its business there must be a quorum present. A quorum is one-tenth of all shareholders or twenty five shareholders, whichever is the lesser, subject to an absolute minimum of six.
- C26 A meeting held as a result of a shareholders' requisition will be dissolved if too few shareholders are present half an hour after the meeting should begin.
- C27 All other general meetings with too few shareholders will be adjourned until a day not more than twenty-eight days after the date set for the original meeting, and notice shall be given to all members of the adjourned meeting as of the original meeting. If at such an adjourned meeting a quorum is not present within half an hour after the time set for the meeting, then the members present shall constitute a quorum.
- C28 The Chair of the Society shall preside at every general meeting. In the event of her/his absence or unwillingness to act, the Vice-Chair shall preside and, in the event of her/his absence or unwillingness to act, the members present shall choose one of their number to be Chair of the meeting. The Chair can:
- C28.1 take the business of the meeting in any order that the chair may decide; and
- C28.2 with the consent of the majority of members present at any meeting at which a quorum is present, and shall if so directed by the meeting, adjourn the meeting from time to time and from place to place, but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. Where a meeting is adjourned for thirty days or more, notice of the adjourned meeting shall be given as in the case of the original meeting, otherwise it shall not be necessary to give any notice of any adjournment or of the business to be transacted at an adjourned meeting.
- C29 At any General Meeting a resolution put to the vote of the meeting shall be decided on a show of hands unless a secret ballot is demanded by at least five members present. Unless a secret ballot be so demanded, a declaration by the Chair that a resolution has on a show of hands been carried or lost and an entry to that effect in the book containing the minutes of the proceedings of the Society shall be conclusive evidence of the fact without proof of the number or proportions of the votes recorded in favour or against such resolutions. The demand for a secret ballot may be withdrawn.
- C29.1 If a secret ballot is duly demanded it shall be taken in such a manner as the Chair directs, and the result of the ballot shall be deemed to be the resolution of the meeting at which the ballot was demanded.
- C29.2 In the case of an equality of votes, whether on a show of hands or on a ballot, the Chair shall have a second or casting vote.

Proxies (general meetings and annual general meetings)

- C30 A proxy can be appointed by delivering a written appointment to the registered office at least two working days before the date of the meeting at which the proxy is authorised to vote. It must be signed by the shareholder or

Model Rules PEP936A

a duly authorised attorney. Any proxy form delivered late shall be invalid. Any question as to the validity of a proxy shall be determined by the chair of the meeting whose decision shall be final. A proxy need not be a shareholder of the Society.

Voting

- C31 Subject to the provisions of these rules or of any statute, a resolution put to the vote at a general meeting shall, except where a ballot is demanded or directed, be decided upon a show of hands.
- C32 On a show of hands every shareholder present in person and on a ballot every shareholder present in person or by proxy shall have one vote. In the case of an equality of votes the chair of the meeting shall have a second or casting vote
- C33 Unless a ballot is demanded (either before or immediately after the vote), a declaration by the chair that a resolution on a show of hands has been carried or lost, unanimously or by a particular majority, is conclusive. An entry made to that effect in the book containing the minutes of the proceedings of the Society shall be conclusive evidence of that fact.
- C34 Any question as to the acceptability of any vote whether tendered personally or by proxy shall be determined by the chair of the meeting whose decision shall be final.
- C35 A ballot on a resolution may be demanded by any five shareholders at a meeting (in person or by proxy) or directed by the chair (and such demand or direction may be withdrawn).
- C36 A ballot shall be taken at the meeting at such time and in such manner as the chair shall direct. The result of such a ballot shall be deemed to be the resolution of the Society in general meeting.

PART D THE BOARD

Functions

- D1 The Society shall have a Board (in these rules referred to as “the Board”) which shall direct the affairs of the Society in accordance with its objects and rules and ensure that its functions are properly performed. Amongst its functions shall be to:
- D1.1 define and ensure compliance with the values and objectives of the Society and ensure these are set out in each annual report;
 - D1.2 establish policies and plans to achieve those objectives;
 - D1.3 approve each year’s accounts prior to publication and approve each year’s budget;
 - D1.4 establish and oversee a framework of delegation and systems of control;
 - D1.5 agree policies and make decisions on all matters that create significant financial risk to the Society or which affect material issues of principle;
 - D1.6 monitor the Society’s performance in relation to these plans, budget, controls and decisions;
 - D1.7 appoint (and if necessary remove) the chief executive (if any and if falling within the Society’s authority);
 - D1.8 satisfy itself that the Society’s affairs are conducted in accordance with generally accepted standards of performance and propriety;
 - D1.9 take appropriate advice.
 - D1.10 negotiate the management agreement and allowances with the landlord and oversee its operation
- And none of these functions D1.1 – D1.10 inclusive shall be delegated

Composition of the Board

- D2 Unless otherwise determined by the Society in general meeting, the Society shall have a Board comprising not more than fifteen and not less than seven elected members plus persons co-opted in accordance with the provisions of these rules,
- D3 A majority of Board members shall always be tenants residing in ‘the Area’ and of households under the management of the tenant management organisation.
- D4 In every notice for an annual general meeting the Board shall set out its requirements for the skills, qualities and experience which it needs from its members. The notice shall state the extent to which those requirements are met by those Board members continuing in office, and those retiring and intending to re-offer themselves for election.
- D5 The Board shall in its annual report set out the obligations of every Board member to the Board and to the Society. The Board shall review and may amend the obligations of Board members from time to time.
- D5.1 No Board member may act as such until they have signed and delivered to the Board a statement, confirming that they will meet

Model Rules PEP936A

their obligations to the Board and to the Society. The Board may vary the form of statement from time to time.

D5.2 Any Board member who has not signed such statement without good cause within one month of election or appointment to the Board shall immediately cease to be a Board member.

D6 The Board may at any time co-opt any person, whether or not a member of the Society, to serve on the Board in addition to the elected members. The Board may also remove any person co-opted. There are two categories of co-opted Board members

D6.1 Co-opted Board members sought to ensure the Board has appropriate skills

D6.1a The Board may at any time co-opt board members for their skills, knowledge and qualities who do not reside in the Area provided that members so co-opted shall never exceed one third of the total Board.

D6.1b Such voting co-optees shall not be counted for purposes of calculating a quorum but shall otherwise be full members of the Board.

D6.1c Such co-opted Board members have full speaking and voting rights at meetings of the Board except they cannot vote on the election of officers nor any matter affecting shareholders.

D6.1d Any person co-opted by the Board may be removed by a majority vote of the Board.

D6.2 Co-opted Board members sought to fill casual vacancies who live in the Area

D6.2a If the Board falls below the minimum number as expressed in these rules, the Board shall act to fill such vacancies or to call a general meeting of the Society, and for no other purpose.

D6.2b The Board may at any time co-opt any member to fill any casual vacancy on the Board provided that members so co-opted shall never exceed one third of the total Board. Priority for co-option shall be given to members who were nominated but not elected at the previous annual general meeting, in order of number of votes cast.

D6.2c Subject to rule D5.2c, co-opted members of the Board shall serve until the annual general meeting following their co-option but shall thereafter not be eligible for further co-option. Co-opted members are eligible to stand for election to the Board on standing down.

D6.2d Any person co-opted by the Board may be removed by a majority vote of the Board.

D6.2e Such co-opted Board members have full speaking and voting rights at meetings of the Board and can vote on the election of officers and any matter affecting shareholders.

D7 The Board may invite other persons, whether or not members of the Society, to attend any of its meetings. Such invited persons shall not have voting rights and shall only have speaking rights at the discretion of the Chair.

D8 No one can become or remain a Board member at any time if:

D8.1 they resign their office in writing to the Society; or

Model Rules PEP936A

- D8.2 they are disqualified from acting as a director of a company for any reason; or
- D8.3 they have been convicted of an indictable offence within the last five years; or
- D8 being a tenant or resident of the Area they have a court order against them for outstanding rent arrears and/or anti social behaviour.
- D8.4 they are not a shareholder; or
- D8.5 they have absented themselves from three consecutive meetings of the Board without special leave of absence; or
- D8.6 being an elected member of the Board, ceases to be a member of the Society, or is replaced as the representative of an organisation which is a member of the Society, or is an individual nominated as the representative of an unincorporated association which ceases to be a member; or
- D8.7 becomes bankrupt.
- D9 A Board member may be removed from the Board:
- D9.1 by a two third majority vote of the members at a General Meeting of the Society, the notices of which specified that the question of such removal was to be raised; or
- D9.2 by a resolution passed by three quarters of the Board provided the following conditions are satisfied:
- at least fourteen days' notice of the proposed resolution has been given to all Board members; and
 - the notice sets out in writing the alleged breach(es) of the member's obligations in accordance with rule C2; and
 - the Board is satisfied that the allegation(s) is or are true.

Election to the Board

- D10 The initial Board of the Society from incorporation until the first annual general meeting shall be appointed by the founder members.
- D11
- D11.1 At every annual general meeting not less than one third of the Board members shall retire from office.
- D11.2 Board members forming the retiring third shall be those who have been longest in office since they were last elected or re-elected to the Board. If the choice is between people who became Board members on the same day those to retire shall be chosen by lot if not agreed.
- D11.3 Anybody appointed to fill a casual vacancy under rule D6 during the year and who retires for that reason shall not count towards the one third to retire.
- D12 If at an annual general meeting, the candidates for election as Board members do not exceed the number of vacancies on the Board the chair shall declare those candidates to have been duly elected. If the number of candidates exceeds the number of vacancies the meeting shall elect the Board members by ballot in such a manner as the chair directs.
- D13 Nominations for election to the Board shall be invited from all members of the Society by writing to them at the address recorded in the Register of Members not less than fourteen days before the date set for the annual general meeting.

Model Rules PEP936A

- D14 Completed nomination forms must be received at the Registered Office of the Society not less than three days before the date set for the annual general meeting. Nomination forms must include: the name and address of the person being nominated; a signed statement by the person nominated of her/his willingness to stand for election; and the name, address and signature of the member making the nomination.
- D15 The election shall be conducted by secret ballot in such manner, as the Board shall direct, provided that all members of the Society are given clear instructions regarding how they may participate in the election.
- D16 Only members of the Society or representatives of organisations which are members may stand for election to the Board or may nominate persons to stand for election to the Board.
- D17 A general meeting of the Society may designate some or all of the available places on the Board as reserved for members who have been nominated to represent the interests of members with special interest, for example defined geographical districts within the Area of benefit of the Society, with a view to ensuring adequate representation on the Board for all members of the Society. In such an event, while nominations for available places shall be sought on a district basis, all members of the Society present at the annual general meeting shall be entitled to vote in respect of all available places on the Board.

Meetings of the Board

- D18 The activities of the Society shall be managed by the Board who may pay all expenses of the formation of the Society as they think fit.
- D19 No regulation made by the Society in general meeting shall invalidate any prior act of the Board which would have been valid had the regulation not been made.
- D20 The Board may delegate any of its functions to sub-committees made up of members of the Board and such other persons as it sees fit provided that no more than two members of any sub-committee may be persons other than elected members of the Board. Any sub-committee so formed shall in the exercise of its powers conform with any regulations imposed upon it by the Board.
- D21 All cheques, promissory notes, drafts, bills of exchange and other negotiable instruments, and all receipts or monies paid to the Society shall be signed, drawn, accepted, endorsed or otherwise executed in such manner as the Board shall from time to time by resolution determine.
- D22 Members of the Board must meet together for the dispatch of business at least six times a year, and may adjourn and otherwise regulate their meetings as they think fit. A Board member may and the secretary shall at the request of a Board member summon a meeting of the Board at any reasonable time provided that every member of the Board shall receive at least seven clear days' notice of any such meeting.
- D23 The quorum necessary for the transaction of business at a Board Meeting shall be six or half of the Board which ever is the lesser.
- D24 Questions arising at Board meetings shall be decided by a majority of votes of those present. In the case of an equality of votes the resolution should fail.
- D25 A resolution in writing signed by all members for the time being entitled to vote at meetings of the Board shall be valid and effective as if the same had been passed at a meeting duly convened and held and may consist of several identical documents each signed by one or more members.

Model Rules PEP936A

Board members' interests

- D26 No Board member, co-optee or member of a committee shall have any financial interest:
- D26.1 personally; or
 - D26.2 as a member of a firm; or
 - D26.3 as a director or other officer of a business trading for profit; or
 - D26.4 in any other way whatsoever
- in any contract or other transaction with the Society, unless it is expressly permitted by these rules.
- D27 The society shall not pay or grant any benefit to anyone who is a Board member or a co-optee or a member of a committee, unless it is expressly permitted by these rules.
- D28 Any Board member, co-optee or member of a committee, having an interest in any arrangement between the Society and someone else shall disclose their interest, before the matter is discussed by the Board or any committee. Unless it is expressly permitted by these rules they shall not remain present unless requested to do so by the Board or committee, and they shall not have any vote on the matter in question. Any decision of the Board or of a committee shall not be invalid because of the subsequent discovery of an interest which should have been declared.
- D29 Every Board member, co-optee and member of a committee shall ensure that the secretary at all times has a list of all other bodies in which they have an interest as:
- D29.1 a director or officer; or
 - D29.2 as a member of a firm; or
 - D29.3 as an official or elected member of any statutory body; or
 - D29.4 as the owner or controller of more than 2% of a company the shares in which are publicly quoted or more than 10% of any other company; or
 - D29.5 as the occupier of any property owned or managed by the Society; or
 - D29.6 any other significant or material interest.
- D30 If requested by a majority of the Board or members of a committee at a meeting convened specially for the purpose, a Board member, co-optee or member of a committee who fails to disclose an interest as required by these rules shall vacate their office either permanently or for a period of time.
- D31 The society may pay properly authorised expenses and any remuneration as shall be approved by the Board from time to time to Board members, co-optees and members of committees when actually incurred on the Society's business.
- D32 A Board member, co-optee or member of a committee shall not have an interest for the purpose of rule D28 as a Board member, director, or officer of any other body whose accounts are or ought to be consolidated with the Society's accounts.
- D33 The grant of a tenancy by the Society at the direction of another body to a Board member, co-optee or member of a committee is not the grant of a benefit for the purpose of rule D29.

Model Rules PEP936A

Management and delegation

- D34 The Board may delegate any of its powers under written terms of reference to committees or to employees (subject to rule D1). Those powers shall be exercised in accordance with any written instructions given by the Board.
- D35 All acts and proceedings of any committee shall be reported to the Board.
- D36 No committee can incur expenditure on behalf of the Society unless at least one Board member or co-opted of the Board on the committee has voted in favour of the resolution and the Board has previously approved a budget for the relevant expenditure.

Miscellaneous provisions

- D37 All decisions taken at a Board or any committee meeting in good faith shall be valid even if it is discovered subsequently that there was a defect in the calling of the meeting, or the appointment of the members at a meeting, or
- D38 Meetings of the Board can take place in any manner that permits those attending to hear and comment on the proceedings.
- D39 A Board member acting in good faith shall not be liable to the Society for any loss.

PART E CHAIR, CHIEF EXECUTIVE, SECRETARY & OTHER OFFICERS

The chair

- E1 The society shall have a chair, who shall also chair Board meetings, and shall be elected by the Board.
- E2 The chair on election shall hold office until the commencement of the first Board meeting after the next annual general meeting of the Society (or until the chair resigns as chair). The first item of business for any Board meeting when there is no chair or the chair is not present shall be to elect the chair. The chair shall at all times be a shareholder and a Board member and cannot be an employee.
- E3 The chair of the Society may be removed at a Board meeting called for the purpose provided the resolution is passed by at least two thirds of the members of the Board at the meeting.

The chair's responsibilities

- E4 The chair shall seek to ensure that:
- E4.1 the Board's business and the Society's general meetings are conducted efficiently;
 - E4.2 all Board members are given the opportunity to express their views;
 - E4.3 a constructive working relationship is established with, and support provided for the chief executive (if any);
 - E4.4 the Board delegates sufficient authority to its committees, the chair, the chief executive (if any), and others to enable the business of the Society to be carried on effectively between Board meetings;
 - E4.5 the Board receives professional advice when it is needed;
 - E4.6 the Society is represented as required; and
 - E4.7 the Society's affairs are conducted in accordance with generally accepted codes of performance and propriety.
- E5 The chair shall seek to ensure that there is a written statement of the chair's responsibilities which shall be agreed with the Board, and reviewed from time to time.

The chief executive

- E6 The Society may have a chief executive appointed by the Board. The chief executive shall be appointed on a written contract of employment, which shall include a clear statement of the duties of the chief executive.

The secretary

- E7 The Society shall have a secretary who shall be appointed by the Board. The secretary shall in particular:
- E7.1 summon and attend all meetings of the Society and the Board and keep the minutes of those meetings; and
 - E7.2 keep the registers and other books determined by the Board; and
 - E7.3 make any returns on behalf of the Society to the Financial Services Authority; and
 - E7.4 have charge of the seal of the Society; and

Model Rules PEP936A

- E7.5 be responsible for ensuring the compliance of the Society with these rules.

The Treasurer

- E8 The Society shall have a treasurer who shall be appointed by the Board, The treasurer shall:
 - E8.1 ensure that all the financial aspects of the Society's activities are carried out in accordance with the Society's financial regulations;
 - E8.2 oversee the day to day finances of the Society including expenditure against budget and ensure that monthly bank reconciliations are carried out;
 - E8.3 take a keen interest in the work of both internal and external auditors and be available for consultation with them;
 - E8.4 oversee the audit for the management board.

Other officers

- E9 The Board may designate as officers such other executives as it from time to time decides.

Miscellaneous

- E10 Every officer or employee shall be indemnified by the Society for any amount reasonably incurred in the discharge of his or her duty.
- E11 Except for the consequences of their own dishonesty or gross negligence no officer or employee shall be liable for any losses suffered by the Society.

PART F FINANCIAL CONTROL AND AUDIT

Auditor

- F1 The Society if required by law to do so shall appoint an auditor to act in each financial year. They must be qualified as provided by Section 7 of the Friendly and Industrial & Provident Societies Act 1968 as amended by the Companies Act 1989.
- F2 The following cannot act as auditor:
- F2.1 an officer or employee of the Society;
- F2.2 a person employed by or employer of, or the partner of, an officer or employee of the Society.
- F3 An auditor must be appointed by resolution at a general meeting.
- F4 If there is a proposal to appoint an auditor to replace the existing auditor for whatever reason, notice of 14 days must be given to a general meeting at which the proposal should be considered.

Auditor's duties

- F5 The findings of the auditor shall be reported to the Society, in accordance with Section 9 of the Friendly and Industrial and Provident Societies Act 1968.
- F6 The Board shall produce the revenue account and balance sheet audited by the auditor, if required, and the auditor's report, if required, at each annual general meeting. The Board shall also produce its report on the affairs of the Society which shall be signed by the person chairing the meeting which adopts the report.

Accounting requirements

- F7 The end of the accounting year must be a date allowed by the Act.
- F8 The Society shall keep proper books of account detailing its transactions, its assets and its liabilities, in accordance with Sections 1 and 2 of the Friendly and Industrial and Provident Societies Act 1968.
- F9 The Society shall establish and maintain satisfactory systems of control of its books of account, its cash and all its receipts and payments.

Annual returns and balance sheets

- F10 Every year, within the time specified by legislation, the secretary shall send the Society's annual return to the Financial Services Authority. The return shall be up-to-date to the time specified in the Act, or such other date allowed by the Financial Services Authority. The annual return shall be accompanied by the auditor's reports, if required, for the period of the return and the accounts and balance sheets to which it refers.

Borrowing

- F11 The Society may receive from any person donations towards its work.
- F12 The total borrowings of the Society at any time shall not exceed £1 million (one million pounds) or such a larger sum as the Society determines from time to time in general meeting.

Model Rules PEP936A

- F13 The rate of interest payable at the time terms of borrowing are agreed on any money borrowed shall not exceed the rate of interest which, in the opinion of the Board, is reasonable having regard to the terms of the loan. The Board may delegate the determination of the said interest rate within specified limits to an officer, Board member or a committee.
- F14 In respect of any proposed borrowing, for the purposes of rule F14:
- F14.1 the amount remaining undischarged of any deferred interest or index-linked monies previously borrowed by the Society or on any deep discounted security shall be deemed to be the amount required to repay such borrowing in full if such pre-existing borrowing became repayable in full at the time of the proposed borrowing; and
- F14.2 For the purposes of rule F14 in respect of any proposed borrowing intended to be on index-linked or on any deep discounted security the amount of borrowing shall be deemed to be the proceeds of such proposed borrowing receivable by the Society at the time of the proposed borrowing.

Investment

- F15 The funds of the Society may be invested by the Board in such manner as it determines.

Application of surpluses

- F16 Any surplus shall be applied in pursuance of the Society's objects.

Social audit

- F17 A social audit of the Society's activities may, by resolution of the Society in general meeting, may be undertaken periodically.

**PART G MISCELLANEOUS AND STATUTORY,
REGISTERED OFFICE AND NAME**

G1 The Society's registered office is:

Cowley Resident Management Organisation Ltd, Cowley House, 147 Brixton Road, London SW9 6LZ

G2 The Society's registered name must:

G2.1 be placed prominently outside every office or place of business; and

G2.2 be engraved on its seal; and

G2.3 be stated on its business letters, notices, adverts, official publications, cheques and invoices.

Disputes

G3 G3.1 Any dispute on a matter covered by the rules shall be dealt with in the County Court if the dispute is between:

- the Society and an officer; or
- the Society and a shareholder; or
- the Society and a person claiming to be a shareholder; or
- the Society and a person who was a shareholder in the last six months.

G3.2 Alternatively, if the Society has been a member of the National Federation of Tenant Management Organisations for at least two years, such dispute can be resolved by an arbitrator appointed by the National Federation of Tenant Management Organisations if both parties to the dispute agree. If they do not agree the dispute shall be dealt with in the County Court.

G3.3 The arbitrator's decision is binding. No appeal is allowable. No court of law can alter it, but it can be enforced by a County Court.

G3.4 The arbitrator's decision on the costs of the arbitration is binding.

Minutes, seal, registers and books

G4 The minutes of all general meetings, and all Board and committee meetings shall be recorded, agreed by the relevant subsequent meeting and signed by whoever chairs the meeting and kept safe.

G5 The Board shall ensure that proper minutes are kept of all general, Board and sub-committee meetings of the Society. Such minutes shall include a record of those present and of any decisions taken and shall be available for inspection by any member and any Board member of the Society at all reasonable times.

G6 The Society must keep at its registered office:

G6.1 the register of shareholders showing:

- the names and addresses of all the shareholders; and

Model Rules PEP936A

- a statement that one share only is held by each Board member and that one pound has been paid, or agreed to be considered as paid, on each share; and
 - a statement of other property in the Society held by the shareholder; and
 - the date that each shareholder was entered in the register of shareholders, and the date at which any person ceased to be a member.
- G6.2 a duplicate register of shareholders showing the names and addresses of shareholders and the date they became shareholders.
- G6.3 a register of the names and addresses of Board members, their offices and the dates on which they assumed those offices and dates on which they retired from office.
- G6.6 a copy of the rules of the Society.
- G7 The Society shall give to any shareholder on request a copy of its last annual return with the auditor's report (if one is required by law) on the accounts contained in the return free of charge.
- G8 The secretary shall give a copy of the rules of the Society to any person on demand who pays such reasonable sum as permitted by law.
- G9 The secretary shall keep a register of organisations in which Board members have an interest

Statutory applications to the FSA

- G10 Ten shareholders can apply to the Financial Services Authority to appoint an accountant to inspect the books of the Society, provided all ten have been shareholders of the Society for a twelve month period immediately before their application.
- G11 The shareholders may apply to the Financial Services Authority in order to get the affairs of the Society inspected or to call a special general meeting. One hundred shareholders, or one-tenth of the shareholders, whichever is the lesser, must make the application.

Amendment of rules

- G12
- G12.1 The rules of the Society may be rescinded or amended,
- G12.2 The rules may only be amended by a resolution put before the general meeting by the Board and approved by at least two thirds of the Board.
- G12.3 Rules A2; A3; A4; B1; B2; C3; C4; D3; D24;D25; G12 and G14 can only be amended or rescinded by three fourths of the votes cast at a general meeting. Any other rule can be rescinded or amended by two thirds of the votes cast at a general meeting.
- G12.4 Amended rules shall be registered with the Financial Services Authority as soon as possible after the amendment has been made. An amended rule is not valid until it is registered.

Dissolution

- G13 The society may be dissolved by a three fourths majority of members who sign an instrument of dissolution; or by winding-up under the Act.

Model Rules PEP936A

- G14
- G14.1 Any property, surplus funds or assets that remains, after the Society is wound-up or dissolved and all debts and liabilities dealt with, the shareholders may resolve to use the property, surplus or assets in achieving its objects, or give or transfer to another body with objects similar to that of the Society within or as near to the Area as possible.
- G14.2 If the Society is registered as a social landlord with the Homes and Communities Agency any transfer or gift is governed by paragraph 15 of Schedule 1 of the Housing Act 1996.
- G14.3 If no such institution exists, the property shall be transferred or given to the Housing Association's Charitable Trust.

Interpretation of terms

- G15 In these rules, including this rule, unless the subject matter or context are inconsistent:-
- G15.1 words importing the singular or plural shall include the plural and singular respectively;
- G15.2 words importing gender shall include the male and female genders;
- G15.3 any reference to an Act shall include any amendment or re-enactment from time to time
- G15.4 "shareholder" shall mean one of the persons referred to in rule C5 and means "member" as defined by the Act
- G15.5 "the Society" shall mean the Society of which these are the registered rules;
- G15.6 "The Area" is set out in the management agreement or Right to Manage Notice.
- G15.7 "Tenants" is a person living within "The Area" who is a lawful resident in one of the landlord(s) properties, and holds a tenancy agreement, licence or lease with the landlord(s) with whom the TMO has or intends to have a management agreement with
- G15.8 "Resident" is any person, over 18, who is lawfully living within "The Area" including people who are also a "tenant"
- G15.9 "Board" shall mean the Board appointed in accordance with Part D and "Board member" or "member of the Board" shall mean a member of the Board for the time being including a person co-opted to the Board under rule D.5.1 and D5.2,
- G15.10 "officer" shall include the chair and secretary of the Society and any Board member for the time being and such other persons as the Board may appoint under rule E8;
- G15.11 "persons claiming through a shareholder" shall include their personal representatives and also their nominees where a nomination has been made;
- G15.12 "amendment of rules" shall include the making of a new rule and the rescission of a rule, and "amended" in relation to rules shall be construed accordingly;
- G15.13 "register of shareholders" means the register kept in accordance with rule G6.1
- G15.14 "secretary" means the officer appointed by the Board to be the secretary of the Society or other person authorised by the Board to act as the secretary's deputy;

Model Rules PEP936A

- G15.15 “the Act” shall mean the Industrial and Provident Societies Acts 1965 to 2010;
- G15.16 “these rules” shall mean the registered rules of the Society for the time being;
- G15.17 references to any provision in any Act shall include reference to such provision as from time to time amended, varied, replaced, extended or re-enacted and to any orders or regulations made under such provision;
- G15.18 “special resolution” means a resolution at a general meeting passed by a two thirds majority of all shareholders who vote in person or by proxy
- G15.19 “property” shall include all real and personal estate (including loan stock certificates, books and papers);
- G15.20 references to the “Financial Services Authority” shall include any statutory successor carrying on the relevant function of the “Financial Services Authority”.

Priority Estates Project Limited
/ National Federation of Tenant Management Organisations

INDUSTRIAL AND PROVIDENT SOCIETIES ACT 1965

Acknowledgement of Registration of Society

Register No. 280431R

Cowley Resident Management Organisation..... Limited

is this day registered under the Industrial and Provident Societies Act 1965.

Dated

(Seal of Central Office)

Copy kept

Financial Services Authority

1. Shareholder

2. Shareholder

3. Shareholder

4. Shareholder

5. Shareholder

6. Shareholder

7. Shareholder

..... Secretary
